

Oklahoma Meeting

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Octber 16th, 2024

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#### Yield Curve Inversion



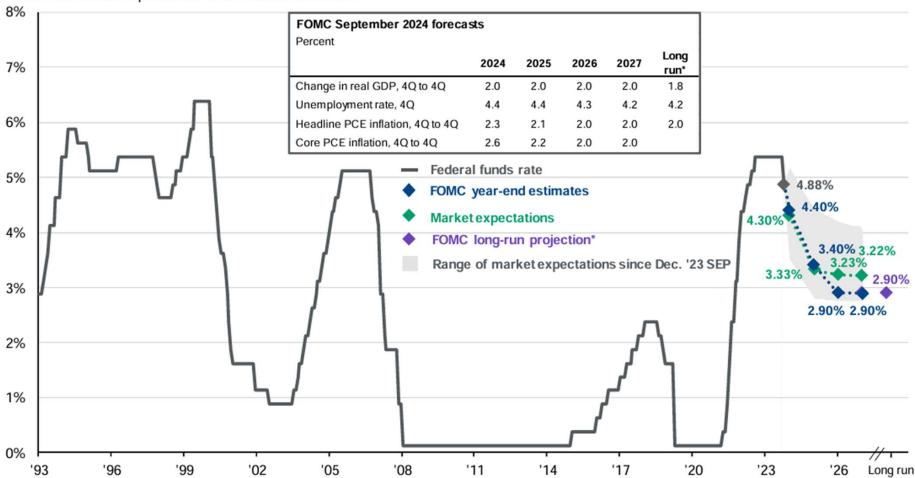
Source: Bloomberg



#### Dot Plot & SEP

#### Federal funds rate expectations

FOMC and market expectations for the federal funds rate



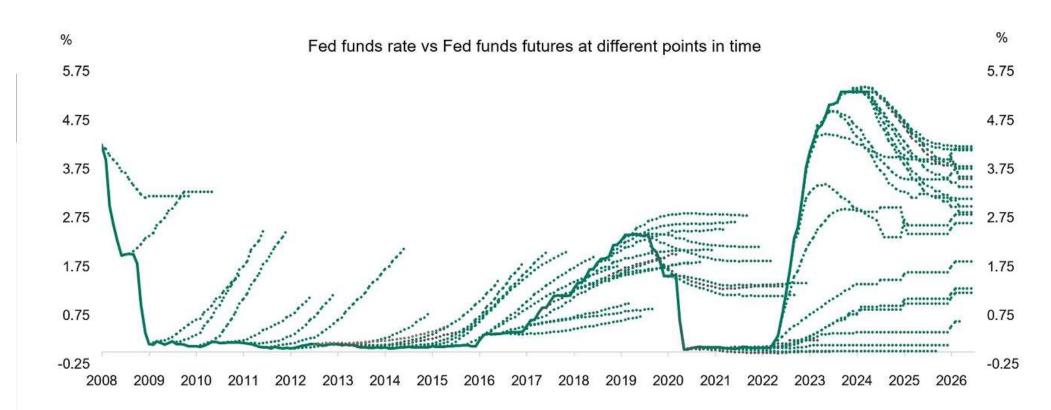
bource: Bloomberg, FactSet, Federal Reserve, J.P. Morgan Asset Management.

Market expectations are based off of USD Overnight Index Swaps. "Long-run projections are the rates of growth, unemployment and inflation to which a xolicymaker expects the economy to converge over the next five to six years in absence of further shocks and under appropriate monetary policy. Forecasts are not a reliable indicator of future performance. Forecasts, projections and other forward-looking statements are based upon current beliefs and expectations. They are for illustrative purposes only and serve as an indication of what may occur. Given the inherent uncertainties and risks associated with orecasts, projections or other forward-looking statements, actual events, results or performance may differ materially from those reflected or contemplated. Fully the Markets – U.S. Data are as of October 9, 2024.





The market is always wrong about what the Fed will do



Source: Apollo Global Management



Q2 2024 Bank Data

#### **Balance Sheet & Securities Portfolio Information**

| General Data          | # Institutions | Sub S# | Leverage | ROAA | NIM  | ASSETS YLD | COF  | L/D % | Liq Assets % |
|-----------------------|----------------|--------|----------|------|------|------------|------|-------|--------------|
| Micro Community Bank  | 722            | 270    | 19.62    | 2.15 | 3.80 | 5.24       | 1.79 | 68%   | 33%          |
| Small Community Bank  | 1,120          | 482    | 13.00    | 1.51 | 3.57 | 5.30       | 2.00 | 74%   | 24%          |
| Medium Community Bank | 1,718          | 612    | 11.35    | 1.08 | 3.42 | 5.41       | 2.18 | 80%   | 19%          |
| Large Community Banks | 868            | 124    | 11.00    | 1.12 | 3.34 | 5.59       | 2.43 | 87%   | 15%          |
| Regional Banks        | 121            | 1      | 10.29    | 0.96 | 3.32 | 5.76       | 2.57 | 84%   | 15%          |
| Tier 1 Banks          | 33             | 0      | 9.31     | 1.21 | 3.32 | 6.29       | 3.13 | 68%   | 29%          |
| Totals                | 4,582          | 1,489  | 12.95    | 1.36 | 3.50 | 5.41       | 2.14 | 78%   | 22%          |

| Portfolio Data        | SEC/TA % | SEC YLD | SEC G/(L) % | USTs | Agcy | Muni | Mortgage | Other | # Sec QoQ + | % QoQ Sec + |
|-----------------------|----------|---------|-------------|------|------|------|----------|-------|-------------|-------------|
| Micro Community Bank  | 25%      | 2.98    | -6.68%      | 22%  | 23%  | 27%  | 24%      | 3%    | 171         | 24%         |
| Small Community Bank  | 24%      | 2.81    | -8.34%      | 16%  | 21%  | 30%  | 29%      | 4%    | 264         | 24%         |
| Medium Community Bank | 21%      | 2.86    | -8.84%      | 12%  | 17%  | 29%  | 35%      | 7%    | 441         | 26%         |
| Large Community Banks | 18%      | 3.01    | -9.62%      | 11%  | 12%  | 20%  | 46%      | 11%   | 284         | 33%         |
| Regional Banks        | 20%      | 3.25    | -9.15%      | 13%  | 6%   | 10%  | 60%      | 11%   | 48          | 40%         |
| Tier 1 Banks          | 23%      | 3.22    | -8.33%      | 25%  | 1%   | 2%   | 57%      | 14%   | 20          | 61%         |
| Totals                | 22%      | 2.91    | -8.53%      | 15%  | 18%  | 27%  | 35%      | 6%    | 1,228       | 27%         |

Q1 #'s: Portfolio Yield: 2.80%, NIM 3.43, Asset Yield 5.25%, COF 2.04%

Source: Call Report Data Q2 2024



**Q2 2024 Credit Union Data** 

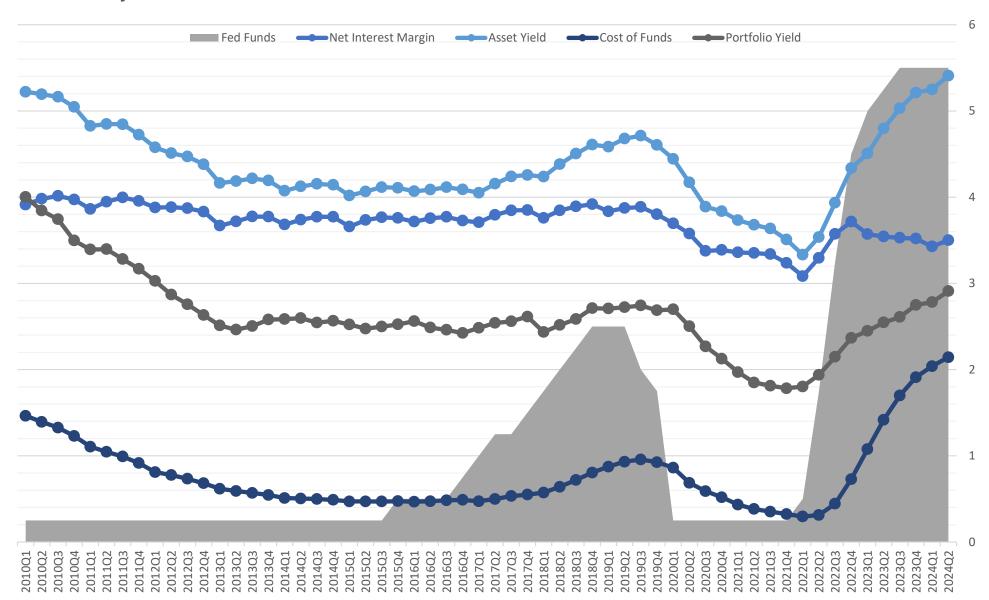
## **Credit Union Break Down by Asset Size & Securities**

| Credit Union Group    | Asset Range       | #          | Asset % | Total Assets            | NIM  | Asset Yield | Cost of Funds |
|-----------------------|-------------------|------------|---------|-------------------------|------|-------------|---------------|
| Micro Credit Union    | 0 to \$50mm       | 2,140      | 2%      | 36,555,237              | 4.79 | 5.78        | 0.98          |
| Small Credit Union    | \$50mm to \$250mm | 1,336      | 7%      | 157,171,145             | 4.07 | 5.37        | 1.28          |
| Medium Credit Union   | \$250mm to \$1bb  | 674        | 15%     | 343,735,623             | 3.76 | 5.51        | 1.67          |
| Large Credit Union    | \$1bb to \$10bb   | 433        | 53%     | 1,241,980,467           | 3.39 | 5.77        | 2.20          |
| Regional Credit Union | \$10bb to \$100bb | 21         | 24%     | 572,997,384             | 3.19 | 5.48        | 2.46          |
|                       |                   | # Own Secs | % Total | <b>Total Securities</b> | %TA  | Sec Yield   | AFS (Loss)    |
| Micro Credit Union    | 0 to \$50mm       | 665        | 31%     | 3,643,429               | 10%  | 3.11        | -4.20         |
| Small Credit Union    | \$50mm to \$250mm | 1,088      | 81%     | 23,496,874              | 15%  | 3.27        | -8.25         |
| Medium Credit Union   | \$250mm to \$1bb  | 653        | 97%     | 52,660,539              | 15%  | 3.52        | -8.94         |
| Large Credit Union    | \$1bb to \$10bb   | 417        | 96%     | 173,429,788             | 14%  | 4.00        | -9.13         |
| Regional Credit Union | \$10bb to \$100bb | 20         | 95%     | 94,372,705              | 16%  | 4.05        | -6.73         |

Source: Call Report Data Q2 2024



Community Bank Trends ≈ 4,500 Banks



Source: Call Report Data



#### Liquidity Risk

#### Current Issues

- Yield Curve, Uncertainty
- Deposits Post SVB, Deposit Competition
- Underwater investments, deposit challenges, increased borrowings

#### Understand Your Basic Liquidity Ratios & ALM Implications

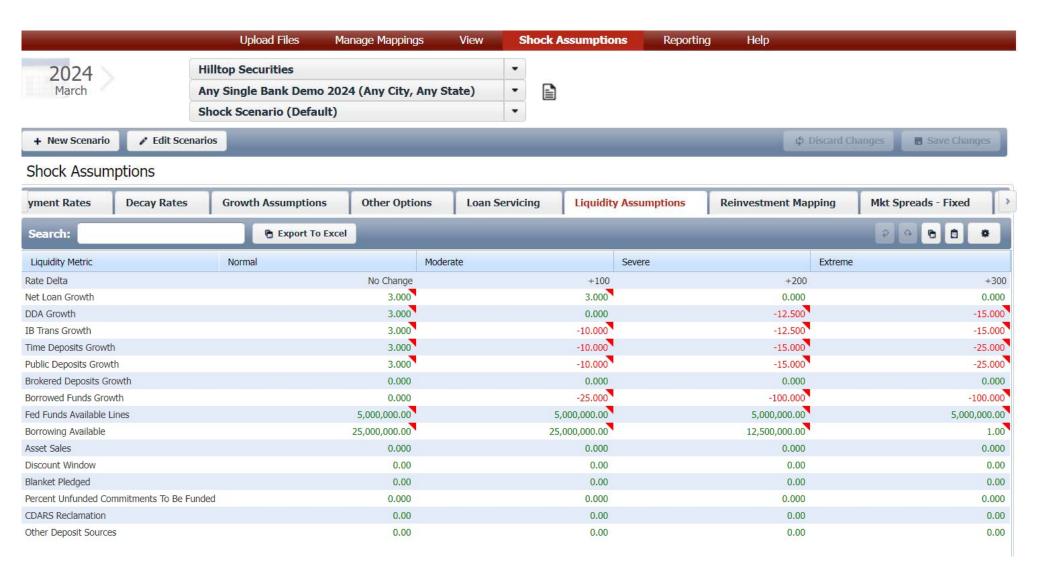
- Liquid Assets
- Primary Liquidity vs Secondary Liquidity
- Sources & Uses of Funds

#### Liquidity: What to Monitor

- Deposit Concentrations, Short Term Funding
- Brokered Deposits & Borrowings
- Wholesale Funding / Non-Core Funding, Declines in Core Deposits
- OCC Canary Ratios (let us know if you'd like a copy)
  - Loans Deposits <= 75%, Noncore Funding Dependency <=20%, Short-Term Liabilities /
    Total Assets <=15%, On Hand Liquidity / Total Liabilities <=15%, Wholesale Funding /
    Total Funding > 15%



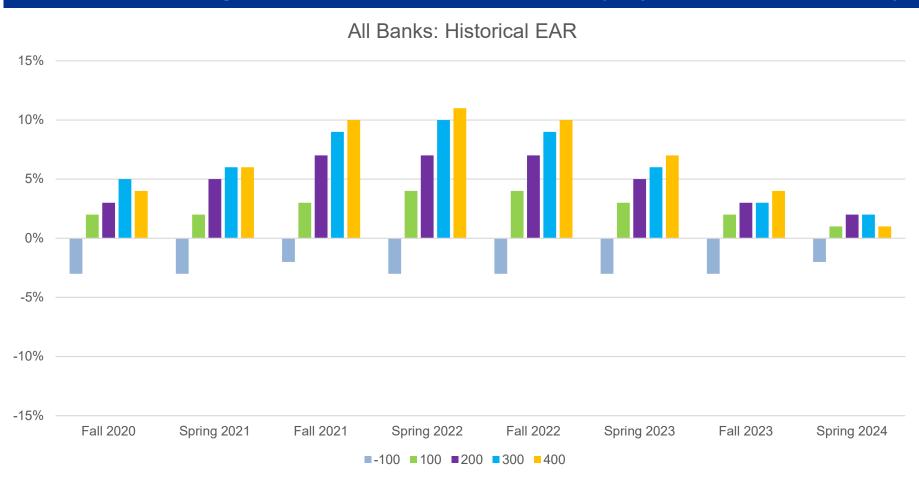
#### **Modeling Liquidity**





OCC Range of Practice Memo on Interest Rate Risk

## Statistics on Earnings at Risk and Economic Value of Equity – All Banks from Study

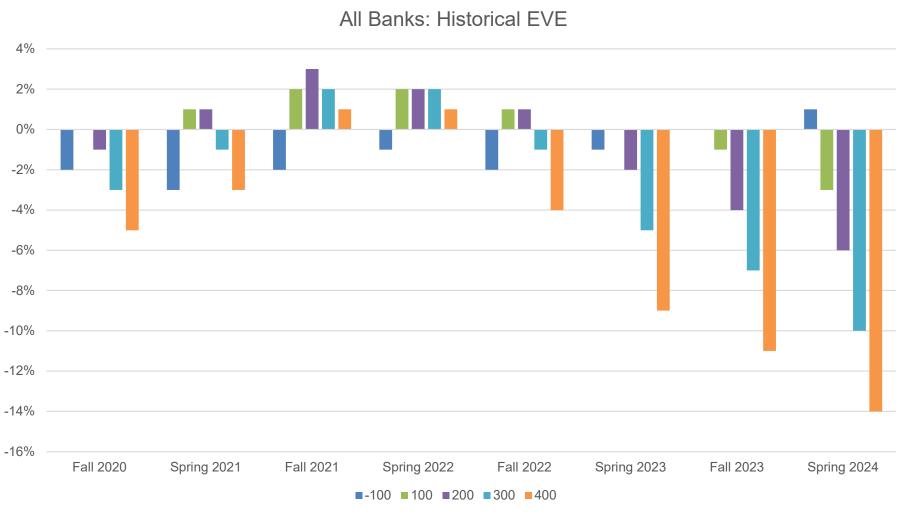


Source: OCC Range of Practice Memo / https://www.occ.gov/publications-and-resources/publications/interest-rate-risk-statistics-reports/files/interest-rate-risk-statistics-report-spring-2024.html



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#### **Understand Your Interest Rate Risk Exposure & Balance Sheet Mix**

#### **Review Your Model Output for EAR and EVE/NEV**

- Earnings at Risk
- Economic Value of Equity and Net Economic
   Value
- Too much exposure one way or the other can lead to underperformance for earnings and higher risk levels.

#### **Asset Sensitive Institutions**

- At risk when rates **decrease**
- Shorter Duration, Floating Rate Assets
- Lower Deposit Betas

#### **Balanced / Neutral Interest Rate Risk Institutions**

- Understand the dynamics between borrowing and lending and how their customers maximize their own utility
- Fixed Rate Assets, Low Deposit Betas
- Floating rate Assets, High Deposit Betas

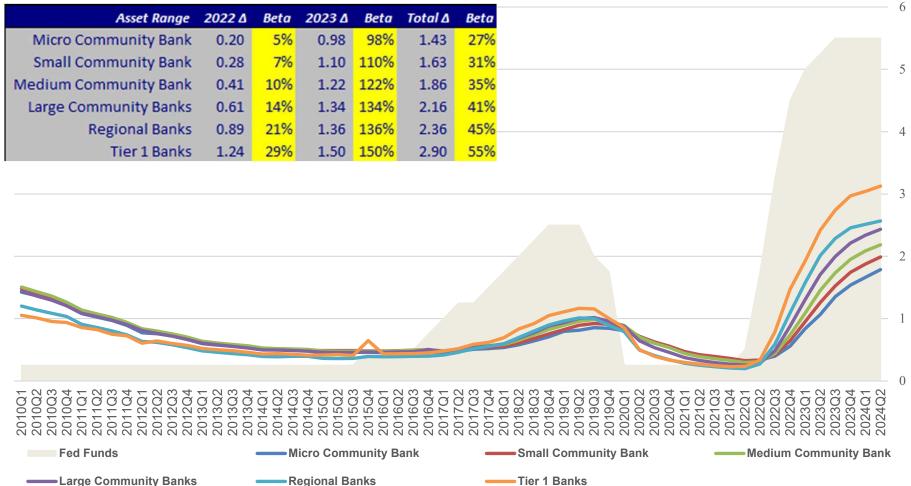
#### **Liability Sensitive Institutions**

- At risk when rates increase
- Longer Duration, Fixed Rate Assets
- High Deposit Betas



Deposit Betas Remain Critical to Managing Net Interest Margin

# Betas & Cost of Funds: Broken out By Asset Size Asset Range 2022 \( \Delta \) Beta 2023 \( \Delta \) Beta Total \( \Delta \) Beta Micro Community Bank 0.20 5% 0.98 98% 1.43 27%



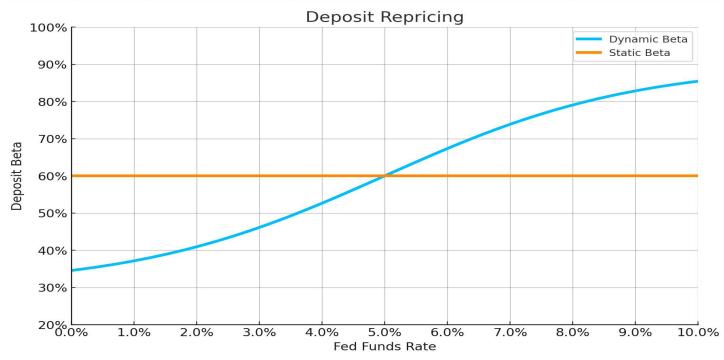
Source: OCC Range of Practice Memo / https://www.occ.gov/publications-and-resources/publications/interest-rate-risk-statistics-reports/files/interest-rate-risk-statistics-report-spring-2024.html



#### Deposit Repricing – Dynamic vs Static

Table 1d: All Banks - Non-Maturity Deposit Assumptions

| Deposit<br>type                       | -100 BPs<br>repricing<br>rates 25th<br>percentile | -100 BPs<br>repricing<br>rates<br>median | -100 BPs<br>repricing<br>rates 75th<br>percentile | +100 BPs<br>repricing<br>rates 25th<br>percentile | +100 BPs<br>repricing<br>rates<br>median | +100 BPs<br>repricing<br>rates 75th<br>percentile | Average<br>lives 25th<br>percentile | Average<br>lives<br>median | Average<br>lives 75th<br>percentile |
|---------------------------------------|---|--|---|---|--|---|-------------------------------------|----------------------------|-------------------------------------|
| Money<br>market<br>deposit<br>account | 20%   | 35%                                      | 50%   | 25%   | 35%                                      | 50%   | 2.59                                | 3.83                       | 5.00                                |
| NOW/<br>interest<br>checking          | 10%   | 16%                                      | 31%   | 13%   | 19%                                      | 27%   | 3.70                                | 5.00                       | 7.89                                |
| Savings                               | 10%   | 15%                                      | 28%   | 11%   | 16%                                      | 25%   | 4.00                                | 5.00                       | 6.90                                |
| Non-<br>interest<br>bearing           | Not applicable                                    | Not applicable                           | Not applicable                                    | Not applicable                                    | Not applicable                           | Not<br>applicable                                 | 4.00                                | 5.00                       | 6.54                                |





#### Portfolio Strategies for The Potential Peak in Rates



Source: Bloomberg



#### Balance Sheet Management for Banks and Credit Unions

#### **Asset Sensitive**

- Increase Overall Asset Duration
- Deploy Cash
- Increase Fixed Rate Loans
- Bonds: Extend Duration, Positive Convexity
- Decrease Overall Liability Duration
- Shorten Funding FHLB Borrowings
- Receive Fix, Pay Float Swaps
- LOAN FLOORS
- Floors, Sell Caps

#### **Liability Sensitive**

- Decrease Overall Asset Duration
- Increase Cash Holdings
- Increase Floating Rate Loans
- Bonds: Decrease Duration, Negative Convexity
- Increase Liability Overall Duration
- Term Funding FHLB Borrowings
- Receive Float, Pay Fix Swaps
- Caps, Sell Floors



#### Balance Sheet Management for Banks and Credit Unions

#### **Asset Sensitive**

- Buy Longer Bullets
- Buy MBS (Prepayment Protection)
- Buy CMBS DUS or K-Deals
- Buy CMOs with Lock Outs
- Limit Floaters, Ladder Reset Dates
- SBA Pools Fixed Rate
- Swaps Pay Floating Rate
- DISCOUNT PAPER

#### **Liability Sensitive**

- Sell Longer Bullets
- Ladder Short Bullets & Callables (Cushion)
- Buy MBS (Prepayment Protection)
- Buy CMOs with Current Pay
- Add Floaters, Focus Resets < 1 Year</li>
- SBA Pools Floaters
- Swap Pay Fixed Rate
- PREMIUM PAPER



#### **Balance Sheet Management for Credit Unions**

#### **Low-Rate Strategies**

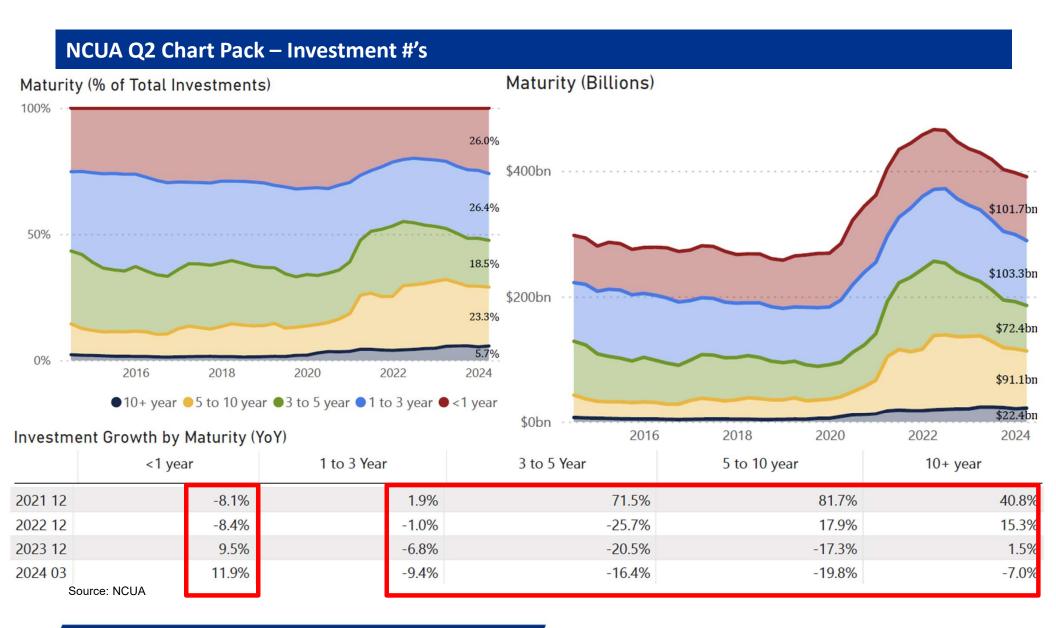
- Minimize Duration
- Focus on Premium Priced Bonds
- Focus on Higher Coupon Bonds
- Negative Convexity OK
- High Cash Flow Bonds
- Buy ARMS & Other Floaters
- Current Pay CMBS
- Deemphasize Prepayment Protection
- 1x Callable Agencies
- Cushion Callables

#### **High-Rate Strategies**

- Maximize Duration
- Focus on Discount Priced Bonds
- Focus on Lower Coupon Bonds
- Reduce Negative Convexity
- Lockout Cash Flows
- Sell ARMS & Other Floaters
- Lockout CMBS
- Emphasize Prepayment Protection
- Bullet Agencies / Extend Calls



#### **Credit Union Investment Trends**





Q2 2024 Bank Data / Portfolio Yield Breakdown

#### ≈2,000 Banks \$100mm to \$500mm Assets

#### ≈900 Banks \$1bb to \$10bb Assets

|                    | Low    | Middle | High   |                    | Low     | Middle  | High   |
|--------------------|--------|--------|--------|--------------------|---------|---------|--------|
| Median Yield (TEY) | 1.72   | 2.50   | 3.72   | Median Yield (TEY) | 1.91    | 2.70    | 4.00   |
| USTs               | 17%    | 9%     | 12%    | USTs               | 14%     | 10%     | 11%    |
| Agencies           | 32%    | 17%    | 12%    | Agencies           | 20%     | 11%     | 7%     |
| Munis              | 23%    | 37%    | 34%    | Munis              | 13%     | 22%     | 17%    |
| MBS                | 19%    | 22%    | 16%    | MBS                | 31%     | 28%     | 15%    |
| СМО                | 4%     | 8%     | 11%    | СМО                | 12%     | 14%     | 15%    |
| CMBS               | 2%     | 3%     | 5%     | CMBS               | 6%      | 7%      | 8%     |
| Other              | 2%     | 4%     | 10%    | Other              | 4%      | 8%      | 26%    |
| Sec / TA %         | 23%    | 25%    | 21%    | Sec / TA %         | 19%     | 18%     | 18%    |
| Liquid Assets %    | 22.90  | 22.51  | 24.91  | Liquid Assets %    | 15.73   | 15.18   | 17.35  |
| ong-Term Assets %  | 27.53  | 33.96  | 29.13  | Long-Term Assets % | 33.37   | 35.05   | 28.17  |
| Sec FV / Sec BV    | 90.51  | 90.42  | 94.54  | Sec FV / Sec BV    | 88.59   | 89.32   | 94.23  |
| Unrizd G/(L) %     | (9.49) | (9.58) | (5.46) | Unrizd G/(L) %     | (11.41) | (10.68) | (5.77) |
| AFS Portfolio %    | 88%    | 90%    | 84%    | AFS Portfolio %    | 85%     | 83%     | 83%    |
| ROA                | 0.77   | 0.90   | 1.06   | ROA                | 0.78    | 0.87    | 1.07   |
| ROE                | 8.71   | 10.28  | 10.36  | ROE                | 9.24    | 9.37    | 10.34  |

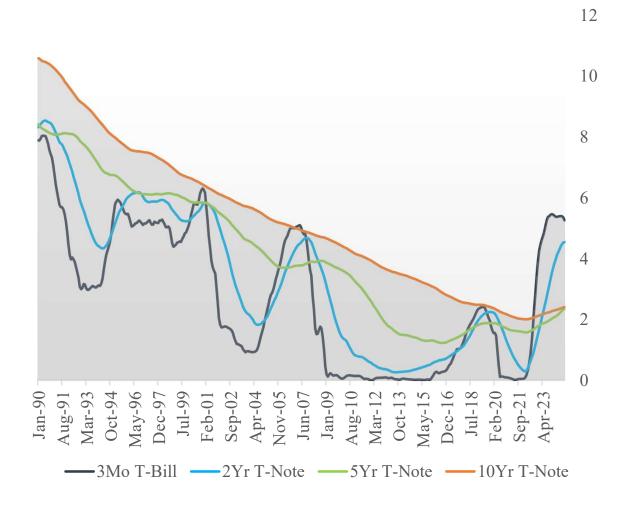
Source: Call Report Data, 2<sup>nd</sup> Quarter 2024



#### Portfolio Management – Managing Duration / Price Risk

#### Portfolio Duration: Key Decision When Investing in Fixed Income Portfolio

- Average Portfolio Yields on Short vs Long Treasury Ladders
- Short: Earns less yields when rates are low/rising, less depreciation
- Long: Earns more yield over time, outperforms when rates fall, more depreciation
- Balanced Approach:
   Barbell Strategy
- Understand YOUR Cash Flows



Source: Bloomberg, each line represents the yield earned on given a pro-rata roll for each maturity. (3Mo = 3 months, 2Yr = 24 months, 5Yr = 60 months, 10Yr = 120 months)



#### Portfolio Cash Flows



Source; HBS



## Focus on Call Protection in Today's Environment

#### **Loan Attributes & Prepayment Impact**

| Loan Attribute                   | Call<br>Protection | Extension<br>Protection | Prepay Characteristics  |
|----------------------------------|--------------------|-------------------------|---|
| Low Loan<br>Balance              | ✓                  | ✓                       | <ul> <li>Smaller loan amounts don't benefit as much from refinancing</li> <li>Fixed refinance costs and lower dollar savings reduce refi incentives for these borrowers, offering some call protection</li> <li>Lower priced homes experience higher turnover as borrowers trade up, offering some extension protection</li> </ul>    |
| Seasoned Loans                   | <b>✓</b>           | <b>√</b>                | <ul> <li>Seasoned loans offer some call protection due to burnout effect</li> <li>Sufficiently seasoned loans also have shorter amortization schedules, offering some extension protection</li> </ul>   |
| New Production                   | <b>✓</b>           | ×                       | • Infrequent turnover and refi activity in the first few months after origination results in slower speeds (call protection) in the short-term  |
| Shorter Term<br>(10-20 years)    | ×                  | <b>√</b>                | Shorter term mortgages offer some extension protection due to shorter amortization schedules  |
| Geography                        | <b>√</b>           | ×                       | • Costs and origination requirements in certain states make it more difficult for residents to refinance, creating some call protection on collateral from specific states  |
| Investor                         | ✓                  | ×                       | <ul> <li>GSEs charge higher costs for loans with undesirable characteristics like non-owner occupancy</li> <li>These borrowers face additional origination costs and underwriting hurdles making it harder for them to refinance, which creates some call protection</li> </ul>   |
| High LTV                         | ✓                  | ×                       | <ul> <li>GSEs charge higher costs for loans with undesirable characteristics like high LTVs</li> <li>High LTV borrowers face additional origination costs making it harder for them to refinance, which creates some call protection</li> </ul>   |
| Low FICO                         | ✓                  | ×                       | <ul> <li>GSEs charge higher costs for loans with undesirable characteristics like low credit scores</li> <li>Weak credit limits the borrower's ability to secure a mortgage and they face additional origination costs and underwriting hurdles making it harder for them to refinance, which creates some call protection</li> </ul> |
| Bank Servicing                   | <b>✓</b>           | ×                       | <ul> <li>Non-bank servicers exhibit substantially faster refinance speeds compared to their bank counterparts</li> <li>They tend to be more efficient in processing and more aggressive in soliciting borrowers, which increases prepayment sensitivity</li> <li>Bank serviced loans offer some call protection</li> </ul>            |
| Retail<br>Origination<br>Channel | <b>√</b>           | ×                       | • Third-party originators have economic incentives to encourage borrowers to refinance and are more likely to prepay than retail originations   |
| Jumbo                            | ×                  | ×                       | <ul> <li>Jumbo loans are the antithesis of low loan balance loans</li> <li>Dollar incentives to refinance are large when rates fall, which creates reinvestment risk</li> <li>Disincentives to relocate/refi when rates rise are also large locking these borrowers in, which creates extension risk</li> </ul>                       |

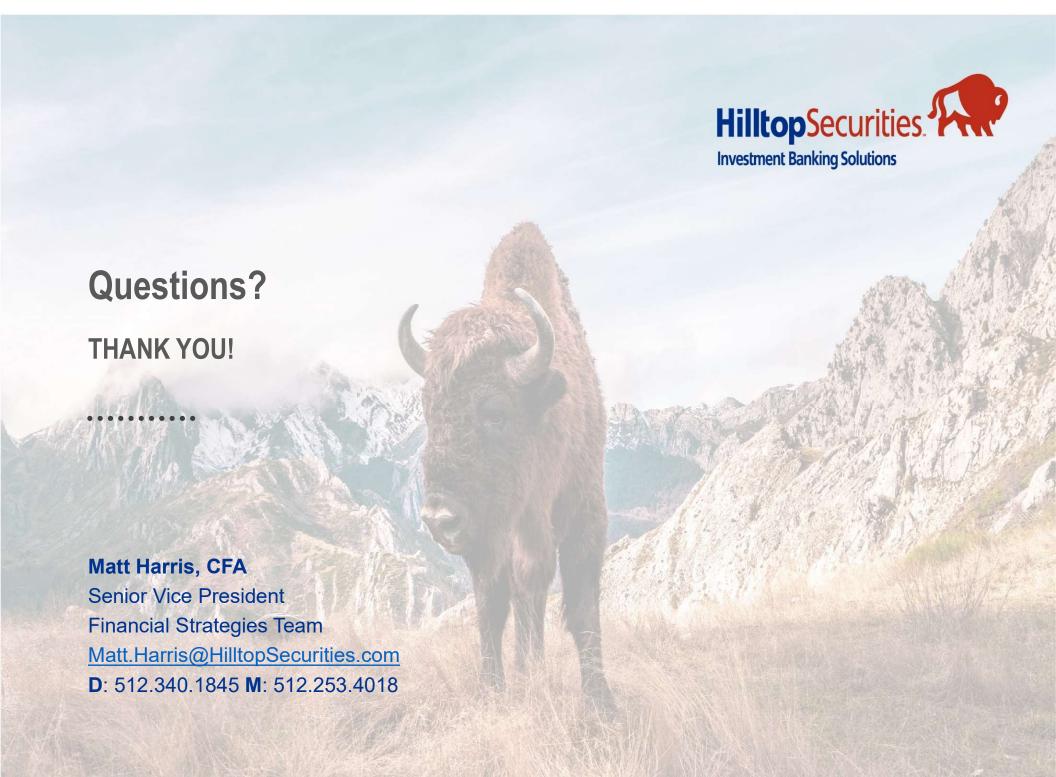
Source: BAML



#### Thoughts on Interest Rate Risk

#### Don't Get Caught Offsides on your Next Safety and Soundness Exam

- POLICY If it's not written down, it didn't happen
  - IRR appetite and risk management objectives
  - Responsibility and Authority for IRR Management
  - Standards for Measuring and Monitoring IRR
    - Types of IRR Measurement (EAR, EVE), Frequency (Quarterly)
    - Risk Limits on IRR Exposure for Earnings and Capital
    - Risk Mitigation Monitor, Escalate, and Address Risk Limits
    - Model Validation and Back Testing
- STRESS TESTING OF KEY ASSUMPTIONS Garbage in, garbage out.
  - Deposit Betas & Decay Rates
  - Modeling Disintermediation (NMDs to CDs)
  - Asset Prepayment Speeds
- MODEL ASSUMPTIONS
  - Deposit Betas and Decay Rates
  - Asset Prepayment Speeds
- ADDITIONAL REVIEW ITEMS We can't predict but we can prepare
  - Back Testing
  - Validation Letter
  - Independent Review of an IRR Management System
  - ALCO, Board of Director Training and Education





**Hilltop Holdings** 

By the Numbers

\$16.5B

In Assets<sup>(1)</sup>

3,900

Nationwide Employees(1)

No. 33

America's Best Banks<sup>(2)</sup>

**Holding Company** 



#### **Subsidiaries**



- Texas-based bank
- \$11.1 billion in deposits per regulatory filings as of December 31, 2023 (Source: S&P, Call Report)
- Nearly 60 locations providing personal, commercial and private banking to customers in key markets across Texas



- Focuses on purchase mortgage originations
- #11 Top Retail Mortgage Lender by Scotsman Guide<sup>(3)</sup>
- 1,230 loan officers located throughout the U.S.
- Authorized to make loans in all 50 states and the District of Columbia



- #5 national municipal investment bank ranking on a combined basis by number of negotiated, competitive and privately placed, underwriting and municipal advisory financings from 2019 through 2023<sup>(4)</sup>
- Trusted Clearing Services partner to financial professionals nationwide
- Other areas of focus include retail brokerage services, sales, underwriting and trading of taxable and tax-exempt securities, structured finance and securities lending

- (1) Hilltop Holdings Earnings Release for 12/31/2023
- (2) S&P Global Market Intelligence
- (3) Ranked by Scotsman Guide for retail volume in 2023
- (4) Per IPREO MuniAnalytics

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